

# **ProjectChat 2019**

# Leading Complex Programs

17 September 2019

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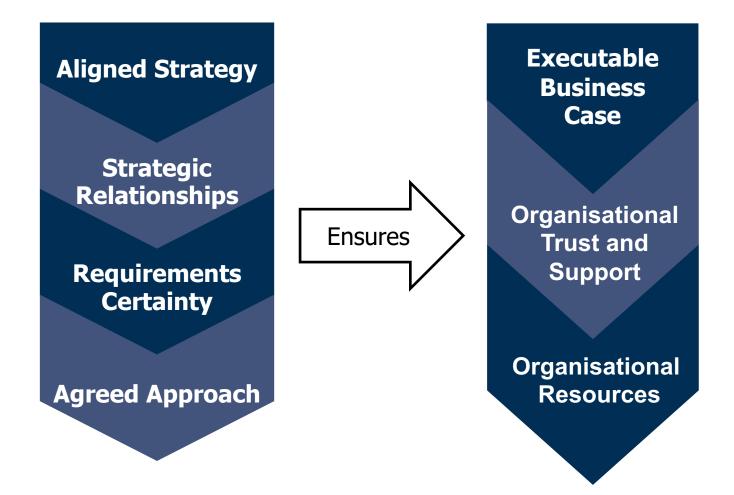
## Complex Programs Reflections





## Strategic Success Factors





Collaborative relationships and motivated people underpin success

## Complexity and Success Factors



Complex

Complicated

Complex and Ambiguous
Environment
RELATIONSHIPS
Cognitive skills
Learn by doing
Innovation

Controlled Environment
Systems Thinking
Proven Processes
relationships

Controlled
Environment
Relationships
Systems Thinking
Proven Processes

Success

## Project Mastery





Successful programs are always underpinned by values based leadership

#### Formula for Success



"No Tradeoff Between Performance and Values...
...Boeing Leaders Must Demonstrate Both"

**BOEING LEADERSHIP ATTRIBUTE** 

VALUES
BASED
CULTURE

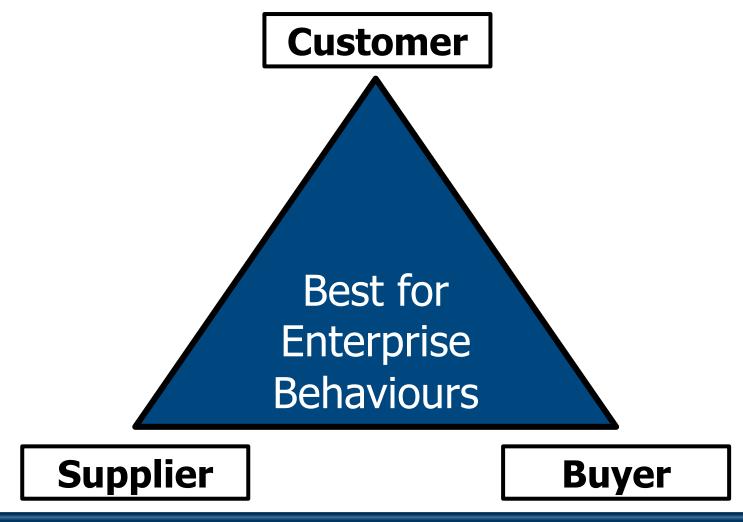


CORPORATE STRATEGY

HIGH PERFORMANCE ORGANISATION

### Enterprise Perspective

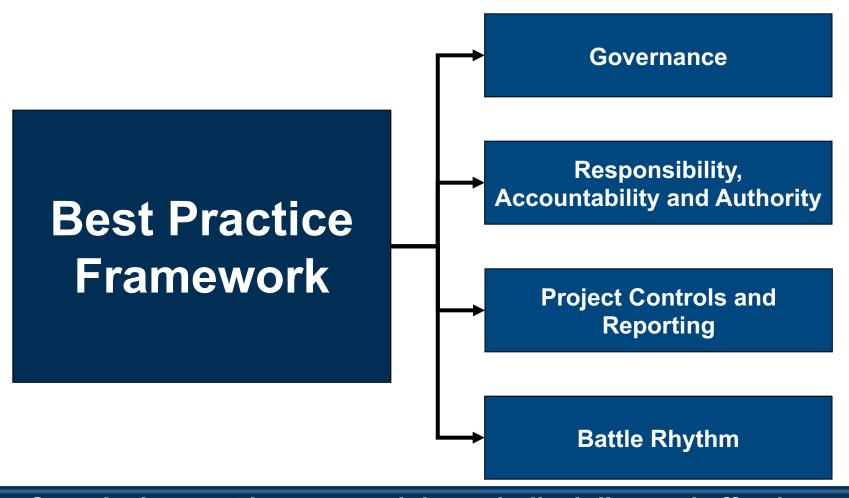




The success of any complex endeavor relies on collaboration and must be underpinned by values based behaviour

## Program Management Framework





Complexity must be managed through discipline and effective governance

Governance

**Strategy and Planning** 

Acquisition and Sustainment Delivery Execution and Control

Relationships
Stakeholder Integration & Supplier Management

Leadership Responsibility, Accountability and Authority

# Thankyou for your attention



#### THE VALUE OF PERFORMANCE.

## NORTHROP GRUMMAN